Main title of the paper – style “MAIN TITLE”

Completed Research Paper /Short Paper/ TREO Paper/ Panel/ Debate and Provocation   
(Use only one category as needed)

Place the author information for the final version here using style "Author" as illustrated below (and delete this text before resubmission):

Jane Doe, University of Paris, Stockholm, France, jane.doe@university.edu

John Doe, University of Lisbon, Uppsala, Portugal, john.doe@university.edu

First Name Last Name, University of Research, City, Country, email

Abstract (format of this heading: “Subtitle”)

The paper should have an abstract of not more than 150 words. The abstract should be understandable by the general IS researcher who is not an expert in the topic area. The abstract should follow the “Abstract” style as presented here.

Keywords: One, Two, Three, Four.

\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\* **Important information** \*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*

1. Each type of submission has specific page length requirements. See additional requirements specific to each type of submission in the call for papers. These page limits are all inclusive, and include the title, abstract, body of the paper, figures and tables, references, and appendices. Any revised submission that exceeds page length limits will be rejected.
2. Start the main body of the paper (i.e., the Introduction section) on the **FIRST** page; that is, right after the Abstract/Keywords.
3. Revised submission files must be in PDF format.
4. This template was revised on 28 February 2024. Check the conference website to verify that this is the current template.

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# This is a Heading 1 Style Paragraph

Normal text…

Another text paragraph…

Format normal text paragraphs with the style “Basic text.” This is a complementary sentence. Here is a footnote[[1]](#footnote-2). References should use Harvard citation style. For example, Markus and Robey (1988) is an often-cited journal article. This is a reference to a book (Avison and Fitzgerald, 1995). A reference to a conference paper is Kude et al. (2014).

## This is a heading 2 style paragraph

Normal text…

### Third level headings are strongly discouraged but look like this

Normal text…

# Page Length and Other Requirements

Each type of revised submission has specific page length limit requirements, as follows:

* Completed Research Papers – 16 pages
* Short Papers – 8 pages
* Panel Proposals – 6 pages
* Debate and Provocation Proposals – 6 pages
* TREO Forum Papers – 3 pages

See additional requirements specific to each type of submission in the call for papers. These page limits are all inclusive, and include the title, body of the paper, figures and tables, references, and appendices. Any submission that exceeds page length limits will be rejected without review.

## Figure

The style for the figure is called “Caption.” The caption should always be placed below the figure.



Figure 1. Research model.

After a figure, the text continues like this.

## Table

Tables should be titled like the example shows below; the style “caption” is also used for the table caption. The caption should always be placed below the table. The table may not extend the margins. The style for text in table cells is called “Table\_Text.” Some cells may need special alignment.

|  |  |  |
| --- | --- | --- |
| **Question** | **Average 1992** | **Average 1999** |
| 1 How do you regard... | 3.4 | 3.7 |
| 2 How do you... | 2.7 | 3.4 |
| 3 How do you... | 3.9 | 3.6 |

Table 1. Important table.

After a table, the text continues like this.

## Lists

You can use lists, both unnumbered and numbered. They can be nested. Here is an unnumbered list:

* This is an item in the first level list.
* This is another item.
  + Here we are in the second level.
  + This is another item.
* And a third item on the first level.

Here is a numbered list:

1. This is an item in the first level list.
2. This is another item.
   1. Here we are in the second level.
   2. This is another item.
3. And a third item on the first level.

## Reference list

<<<Please ensure that all references are present, complete, and accurate as per the examples below>>>

The references should look like below. The style is called “Reference.” The heading style is “Subtitle.”

References

Avison, D. E. and Fitzgerald, G. (1995). *Information systems development: Methodologies, techniques and tools*, 2nd Edition. London: McGraw-Hill.

Delfmann, P. (2007). *Adaptive Referenzmodellierung. Methodische Konzepte zur Konstruktion und Anwendung wiederverwendungsorientierter Informationsmodelle*. PhD thesis, University of Münster.

Geron, T. (2013). *Airbnb and the unstoppable rise of the share economy.* URL: http://www.forbes.com/sites/tomiogeron/2013/01/23/airbnb-and-the-unstoppable-rise-of-the-share-economy/ (visited on July 30, 2014).

Kude, T., Bick, S., Schmidt, C., and Heinzl, A. (2014). “Adaptation patterns in agile information systems development teams,” in: Avital, M., Leimeister, J. M., & Schultze, U. (eds.) *European Conference on Information Systems*, Tel Aviv, Israel.

Markus, M. L. and Robey, D. (1988). “Information technology and organizational change. Causal structure in theory and research,” *Management Science* 34 (5), 583-598.

Mendling, J. and Nüttgens, M. (2005). *EPC markup language (EPML) - An XML-based interchange format for event-driven process chains (EPC).* Technical Report JM-2005-03-10, Vienna University of Economics and Business Administration.

1. Footnotes are not recommended; if used, they look like this. The style is “Footnote text.” [↑](#footnote-ref-2)