

MAIN TITLE OF THE PAPER

Complete Research/Short Paper/TREO Workshop Paper/Pane (Edit as needed)

***** Important information *****

1. Don't delete and resize the square shape in your original submission. You can delete it in the final submission and use the space for adding authors' information.
2. The review process is double-blind. Therefore, papers submitted for review **MUST NOT** contain any author information – neither on the title page nor in the page header!
3. Each type of submission has specific page length requirements. See additional requirements specific to each type of submission in the call for papers. These page limits are all inclusive, and include the title, body of the paper, figures and tables, references, and appendices. Any submission that exceeds page length limits will be rejected without review.
4. Start the main body of the paper (i.e., the Introduction section) on the **FIRST** page; that is, right after the Abstract/Keywords.
5. Submission files must be in PDF format.

Abstract

The paper should have an abstract of not more than 150 words. The abstract should be understandable by the general IS researcher who is not an expert in the topic area. The abstract should follow the "Abstract" style as presented here.

Keywords: One, Two, Three, Four.

1 This is a First-level Heading

Normal text . . .

Maxime fugit et et voluptate et non quam. Illo eius voluptas quia dolores. Totam et ut non magni at id. Rerum eos possimus dolore et quisquam. Itaque voluptatem esse id expedita ipsum iusto quis itaque. Qui quaerat consequatur voluptas.

This is a normal text paragraph. This is a complementary sentence. This is a complementary sentence. Here is a footnote.¹ References should use Harvard citation style. For example, Markus and Robey (1988) is an often-cited journal article. This is a reference to a book (Avison and Fitzgerald, 1995, p. 20). A reference to a conference paper is Kude et al. (2014).

1.1 This is a Second-level Heading

Normal text ...

1.1.1 This is a Third-level Heading (strongly discouraged)

Normal text ...

1.2 Figure

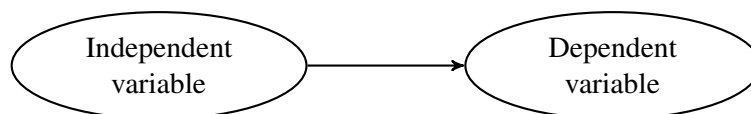


Figure 1. Research model.

After a figure, the text continues like this.

1.3 Table

Tables should be titled like the example shows below. The caption should always be placed below the table. The table may not extend the margins.

Question	Average 1992	Average 1999
1 How do you regard ...	3.4	3.7
2 How do you ...	2.7	3.4
3 How do you ...	3.9	3.6

Table 1. Important table.

After a table, the text continues like this.

1.4 Lists

You can use lists, both unnumbered and numbered. They can also be nested. Here is an unnumbered list:

- This is an item in the first level list.
- This is another item.
 - Here we are in the second level.
 - This is another item.
- And a third item on the first level.

Here is a numbered list:

1. This is an item in the first level list.
2. This is another item.
 - a) Here we are in the second level.
 - b) This is another item.
3. And a third item on the first level.

¹ Footnotes are not recommended; if used, they look like this.

After a list, the text continues like this.

1.5 Reference List

The list of references should look like the example below.

Please note that some of the references are not cited in the text. This is for illustration purposes only and enforced by the `\nocite{}` command.

References

- Avison, D. E. and G. Fitzgerald (1995). *Information Systems Development. Methodologies, Techniques and Tools*. 2nd Edition. London: McGraw-Hill.
- Delfmann, P. (2007). “Adaptive Referenzmodellierung. Methodische Konzepte zur Konstruktion und Anwendung wiederverwendungsorientierter Informationsmodelle.” PhD thesis. University of Münster.
- Geron, T. (2013). *Airbnb And The Unstoppable Rise Of The Share Economy*. URL: <http://www.forbes.com/sites/tomiogeron/2013/01/23/airbnb-and-the-unstoppable-rise-of-the-share-economy/> (visited on 07/30/2014).
- Kude, T., S. Bick, C. Schmidt, and A. Heinzl (2014). “Adaptation patterns in agile information systems development teams.” In: *European Conference on Information Systems*. Ed. by M. Avital, J. M. Leimeister, and U. Schultze. Tel Aviv, Israel.
- Markus, M. L. and D. Robey (1988). “Information technology and organizational change. Causal structure in theory and research.” *Management Science* 34 (5), 583–598.
- Mendling, J. and M. Nüttgens (2005). *EPC Markup Language (EPML) - An XML-Based Interchange Format for Event-Driven Process Chains (EPC)*. Technical Report JM-2005-03-10. Vienna University of Economics and Business Administration.